

**Mammoth Lakes Foundation
Board of Directors Meeting
Saturday, March 09, 2019
Mammoth Lakes Foundation Library
100 College Parkway, Mammoth Lakes, California 93546**

www.mammothlakesfoundation.org

(9:30am) Call the Meeting to Order – Board Chair Gary Myers

(9:31am) Board of Directors

*Dave McCoy - Founder	*Gary McCoy - President	*Gary Myers – Board Chairperson
*Shields Richardson – Secretary	*Luan Mendel - Treasurer	*Evan Russell
**Stacey Bardfield	**Sandi Forstenzer	**Judy Bornfeld
Jack Copeland	*Dan Holler - TOML	***Dr. Deanna Campbell – Cerro Coso
***Stacey Adler – Mono County	***Lois Klein – MUSD	***Matt McMillan - MLR
Ken Brengle	*Kenyon Sandvigen - DSES	****Brett Barker – South Gateway

(* Executive Committee: ** Director: *** Associate Directors: **** Project Managers)

(9:32am) Administrative Items

1. Approve any additions to the Agenda
2. Approve the minutes of the MLF Board of Directors Meeting dated 10.27.18 (Attachment #1)
3. (45 minutes) Review and accept the Six Month Work Plan as submitted by the MLF Executive Director (Attachments #2, #3 & #4)
4. (10 minutes) Review and accept the Mid-Year Budget (Attachments #5 & #6)
5. (10 minutes) Review and accept the consent agenda as submitted (Associate Director and Project Manager Reports / Attachments)
6. Old Business
7. New Business
8. Adjournment
 - To the next MLF Board of Directors meeting scheduled for Saturday, June 22, 2019 at 9:30am.

MLF fulfills the vision of Dave McCoy to support higher education and cultural enrichment in the Eastern Sierra



MAMMOTH LAKES FOUNDATION

**Meeting of the Board of Directors
Saturday, October 27, 2018 – 9:00 a.m.
Mammoth Lakes Foundation, Library**

MINUTES

The Directors of the above corporation held a meeting of the Board of Directors on the above date and at the above time. The meeting was held pursuant to a Notice of Agenda given to each Director, a copy of which has been placed in the Minute Book preceding the Minutes.

The following members and directors, constituting a quorum of the Board of Directors, were present at said meeting: Stacey Bardfield, Judy Bornfeld, Gary McCoy, Luan Mendel, Gary Myers, Shields Richardson, and Evan Russell. Associate Directors in attendance included Ken Brengle, Deanna Campbell, Dan Holler, and Lois Klein. Staff in attendance: Rich Boccia, Executive Director; Shira Dubrovner, Artistic Director; Aleks Mendel, Marketing Director; Betsy Truax, Development Director; and Melissa Reeves, Executive Assistant. MLF Partners Brett Barker of South Gateway Apartments, Kenyon Sandvigen of Disabled Sports Eastern Sierra (DSES) National Wounded Warrior Center and Bruce Woodward, architect for the MACC, were in attendance to provide their respective updates.

The following board members were absent: Jack Copeland, Sandi Forstenzer, and Dave McCoy.

President Gary Myers welcomed everyone and called the meeting to order at 9:02 a.m.

1. MLF Board Meeting minutes of April 28, 2018 were approved as submitted (moved by Gary McCoy, seconded by Luan Mendel).
2. Executive Director Rich Boccia reviewed the financial report.
3. Presentations regarding the MACC began with opening comments by Executive Director Rich Boccia. Bruce Woodward gave a design update, Rich Boccia discussed the construction management process, Artistic Director Shira Dubrovner discussed programming, and Development Director Betsy Truax discussed development.
4. Marketing Director Aleks Mendel provided a marketing update.

5. Artistic Director Shira Dubrovner provided an update on Mammoth Lakes Repertory Theatre and Mammoth Lakes Film Festival.
6. Dan Holler, Town Manager, provided an update on the work of the Town of Mammoth Lakes.
7. Deanna Campbell, Director of the Eastern Sierra College Center of Cerro Coso Community College, provided an update on the college.
8. Lois Klein, Superintendent of Mammoth Unified School District, provided an update on the school district.
9. Ken Brengle, Executive Director of Mammoth Lakes Chamber of Commerce, discussed the chamber's work.
10. Kenyon Sandvigen, Project Manager of DSES's National Wounded Warrior Center, provided an update on the project.
11. Brett Barker, Housing Manager for Southern Mono Healthcare District, provided an update on South Gateway Apartments.
12. There was no discussion of old business.
13. There was no discussion of new business.
14. Reminders of November 3 Friends of the Foundation Dinner, and November 14 Capital Campaign Workshop.
15. President Gary Myers adjourned the meeting at 10:57 a.m.

Approved: _____
Shields Richardson, Board Secretary

**Mammoth Lakes Foundation
Board of Directors
Agenda Action Sheet**

Board Meeting Date: March 9, 2019

Date Prepared: January 20, 2019

Prepared by: Rich Boccia; Executive Director
Mammoth Lakes Foundation

Title: MLF Six Month Work Plan

Strategic Alignment #1 - #6: All Inclusive

Information Item:

This is an information item that will allow the MLF staff to present information to the Board of Directors about their scope of work as aligned with our strategic plan.

Background Information:

The Board of Directors approved a Strategic Plan for the Foundation in December, 2017.

1. Foundation Operations

- a. Day to Day – keep the lights on and engage the public as we tell our story
- b. Strengthen the MLF Board of Directors and the empower the Capital Campaign Committees and Advisory Board
- c. Enhance and expand our fund development strategy
- d. Successful implementation for the Film Festival, the Food & Wine Experience and the Golf Classic

2. Communication & Branding of the Foundation

- a. Implement the marketing plan from the Audience Group with Donor Love sprinkled throughout
 - i. Attachment #1: Development of a Marketing Strategy (Marketing Director)
- b. Work with RampCreative to create a new logo

3. Project Funding, Debt Service and Operating Reserves

- a. Execute a successful capital campaign and the creation of the associated collateral
 - i. Attachment #2: Campaign Policies (Development Director)
- b. Complete all of the environmental review processes for the MACC PAC
 - i. Attachment #3: Draft Schedule for Design Review (Executive Director)
- c. Finalize all of the contractual agreements with the MACC PAC consultants including Vanir as our Construction Management Firm and Pre-Construction Services
- d. Develop implementation strategies to support the three-year business goals
 - i. Finalize sponsorship agreements for our three 2019 events
 - ii. Expand our digital footprint by 100% by December 2019
 - iii. Finalize the KCCD & TOML MACC PAC Funding Agreements
 - iv. Increase paid attendance at the Signature Food & Wine Experience to 500 guests by July 2020
 - v. Increase end of the year campaign donations by 100% by December 2020
 - vi. Raise \$7 million for the MACC PAC by June 2021

- 4. Cerro Coso Community College Support**
 - a. Create the student handbook
 - b. Implement support strategies for Dave's Scholars
 - c. Building a historical scholarship database

- 5. Arts & Culture Programs**
 - a. Provide continued support for MLRT events
 - b. Continue to work with AMS Research & Planning Consultant Bill Blake to create a programming map for the MACC
 - c. Approve an MOU that will be used to partner with the local artistic groups as we program the MACC
 - d. Continue to plan for the ML Film Festival

- 6. South Gateway Planning and Land Uses**
 - a. Continue to explore options for our land
 - b. Support the development of the NWWC in partnership with DSES

- 7. The South Gateway Student Apartments**
 - a. Provide continued support to the Housing Coordinator as related to our student housing needs

Audience Group
 Development of a Marketing Strategy
 August 21, 2018

	Actions	Deliverable
STEP 1 MLF Assessment	Evaluate MLF's Current Collateral Through the Lens of the 5P's of Marketing	Assessment Deck with Guiding Questions
	Update Google Analytics	AG Ops to Assist with Re-Installing
STEP 2 Identification & Prioritization of 3 Year Business Goals	MLF to Provide 3 Year Business Goals	N/A
	Analyze Donor Stats	Donor Profile & Digital Targeting Recommendations
STEP 3 MLF Umbrella Marketing Plan	Translate Business Goals into 3 Year Marketing Plan	3 Year Marketing Plan
STEP 4 Demo of Rolling Out the Marketing Plan into Campaigns	Breakdown the 3 Year Plan into Campaign Ideas	Campaign Recommendation
	Help Guide Messaging for Lead Up to End of Year Campaign	
	Leverage Donor Profile and Digital Targeting Recommendation to Formulate a Campaign Media Plan	Media Plan Recommendation



**The Campaign for the Mammoth Arts & Cultural Center
Performing Arts Center (MACC PAC)**

The Arts Deserve a Home in Mammoth Lakes

CAPITAL CAMPAIGN POLICIES

Campaign Duration

The project has been in the planning phase since before 2010, and planning for the capital campaign began in earnest in early 2018. Active solicitation began at the end of 2018 and may continue through June, 2020. The major portion of the solicitation, however, will begin in spring 2019 and continue through early 2020.

Pledge Period

Donors to the campaign will be given the opportunity to make pledges payable over 3 years. The pledge period may be extended to 5 years for significant gifts at the donor's request.

The Capital Campaign and Annual Giving to Mammoth Lakes Foundation

The campaign will be separate and distinct from Mammoth Lakes Foundation's annual giving program, which will continue during the campaign period. Annual donors and sponsors will be asked to contribute to the campaign "over and above" their annual contribution.

Campaign Accounting

Cash, marketable securities, real estate, written pledges, etc., will be counted toward the campaign goal if they are made with the intention of being used for the campaign objectives or if they are assigned to the campaign by the Board of Directors.

The total pledge amount will be counted toward the campaign when a signed, dated pledge form has been received indicating the total amount of the pledge and the anticipated payment schedule.

Gifts made to the annual fund (Friends of the Foundation, Dave's birthday campaign, MLRT or MLFF restricted gifts) will not be counted toward the campaign goal unless the donor specifically designates them to be used for the objectives of the campaign. Should a donor specify no preference, the board will consider where the gift is most needed.

Valuation of Gifts

- | | |
|------------|---|
| Cash | Direct gifts of cash will be counted to the campaign at face value on the day it is received. |
| Securities | Gifts of securities marketed on a recognized exchange will be valued by Mammoth Lakes Foundation at market value on the date of their transfer. The value is established by averaging the high and low prices on that day. This amount may differ from the amount actually realized from the sale of the security, but neither gains nor losses nor brokerage fees should alter the counted value of the gift. Securities will be sold as soon as possible after they have been received. |

Donors may make gifts of securities by written endorsement on the stock certificate(s) or through wire transfer from the donor's brokerage account to Mammoth Lakes Foundation's brokerage account.

Donors will be asked to inform Mammoth Lakes Foundation of any gift of stock prior to endorsement or wire transfer.

Real and Personal Property

Gifts of real estate may be accepted at the discretion of the Board. A gift of real estate is accepted only after an appraisal by a party approved by the Board. The Board does not accept gifts that could expose Mammoth Lakes Foundation to expense of cleanup, litigation, or other liability that may result from the acceptance of such a property.

Gifts of readily saleable or usable art, equipment, and other gifts in kind may be credited to the goals of the campaign at the full fair market value as determined by a mutually agreed upon independent expert appraiser. Gifts worth \$5,000 or less may be valued by the donor without a qualified appraisal.

The valuation of securities, real estate and other non-cash gifts will be determined based upon IRS publication #526

Gift Acceptance

The Board of Directors must review all gifts of personal property worth \$5,000 or more, and all gifts of real estate, before they may be counted toward the campaign. Such gifts will be credited to the campaign only if they have been officially accepted by the Board of Directors.

In-Kind

Gifts from building contractors: The value of in-kind gifts made by a building project contractor must be in keeping with the price determined by the construction manager for the donated item and must follow the normal course of business pricing policies of the contractor. Board evaluation of in-kind gifts will take place prior to acceptance.

Gifts from other sources: In general, all in-kind gifts must be in line with the costs budgeted for the goods and services that are contributed.

Bequests

Bequests received by Mammoth Lakes Foundation during the campaign period will be credited toward the campaign goal only if specifically designated to the campaign by the donor or approved by the Board of Directors.

Anticipated Bequests

Anticipated bequests may be credited if the donor has indicated by written agreement between the donor and Mammoth Lakes Foundation, and if the value of the bequest is discounted according to the life expectancy of the donor and adjusted by inflation.

Life Insurance

Gifts of life insurance will be accepted only if Mammoth Lakes Foundation is designated irrevocably as the sole owner and beneficiary of the policy. Only the cash value of the policies will be counted toward the campaign unless otherwise determined by the board of directors. If Mammoth Lakes Foundation is one of multiple beneficiaries of a policy, then only Mammoth Lakes Foundation's proportionate share of the cash value will be credited.

Other Charitable Gifts

Charitable Gift Annuities and other forms of charitable gifts may be counted if the funds are received during the campaign period and if the dollars that are not immediately available are designated to the future endowment fund.

Expenses and Liabilities

In the event that there are administrative expenses, external costs or liabilities associated with a gift, a donor may be asked to bear that cost and responsibility.

Donor Designation

Donors who specify that their gifts be used for a designated component of the construction will be assured in writing that their gift will be used in keeping with their wishes. Should circumstances prevent Mammoth Lakes Foundation from honoring the donor's original designation, Mammoth Lakes Foundation will contact the donor to explore mutually satisfactory alternatives.

Solicitation of Gifts

Funds will be raised through the personal solicitation of businesses, foundations and individuals capable of making pledges of \$5,000 or more over a three-year period. In some cases, a written proposal or letter inviting the prospect to consider a gift of a specific amount or range will precede solicitations.

Prospect Evaluation

Prospects will be evaluated through staff research and approved by groups of peers to determine the appropriate gift range they should be solicited for. These ratings will be based on approved fundraising research protocols, other people's knowledge of their ability and inclination to make a gift to this project as well as their previous giving history and relationship to Mammoth Lakes Foundation.

Gift Management

The Development Director and Executive Assistant, with the assistance of the CPA, will be responsible for all record keeping, billing and accounting.

Campaign Progress Reports

Mammoth Lakes Foundation staff will make regular written reports to the Steering Committee and Board of Directors Executive Committee at least quarterly on the progress of the campaign.

In addition, the staff, in conjunction with a public relations committee, will produce a campaign newsletter during the public phase of the campaign to keep Mammoth Lakes Foundation's constituency abreast of the campaign plans and progress.

DRAFT

DRAFT SCHEDULE FOR DESIGN REVIEW 17-002*
Mammoth Arts & Cultural Center (MACC)

Task	Date task complete
CEQA - MBI provides final notices (including newspaper notice NOI) to Town	1/7
CEQA - Town sends public review newspaper notice NOI	1/7
CEQA - MBI finalizes Public Review Draft IS/MND	1/10
CEQA - Newspaper notice NOI published	1/11
CEQA - 30-day Draft IS/MND public review period	1/11 – 2/11
CEQA - MBI prepares final MND/Responses to Comments (3 weeks)	3/4
Development Review Committee (DRC) review of draft PEDC staff report and resolution	3/12
CEQA - Town/Applicant provide MBI comments on Final MND/Responses to Comments (~2 weeks)	3/15
Applicant review of draft staff report and resolution (conditions of approval)	3/15 - 3/22
DRC meeting w/ Applicant to discuss draft staff report and resolution (conditions of approval)	3/19
Applicant provides authorization to Town to proceed based on conditions of approval	3/22
Send PEDC newspaper public notice	3/25
Public notice published	3/29
CEQA - MBI finalizes Final MND/Responses to Comments (2 weeks)	3/29
CEQA - Publication of Final MND/Responses to Comments	4/1
Staff report distributed to PEDC	4/5
PEDC Meeting	4/10
File NOD	4/11
15-day appeal period	4/25

** The draft schedule is an estimate by staff and is dependent on the associated environmental review and responsiveness of the applicant.*

12/31/18

**MAMMOTH LAKES FOUNDATION
BUDGET TO ACTUAL COMPARISON AS OF DECEMBER 31, 2018**

		Budget YTD	Actual YTD	Last YTD	Budget 2018-19
Revenue					
1	Giving programs	\$ 37,500	\$ 71,467	\$ 136,369	\$ 82,500
2	Diamond Partnerships	60,000	40,000	90,000	150,000
3	Friends of the Foundation	32,000	18,250	42,050	48,000
4	MAC Release from restrictions	-	-	-	500,000
5	Capital Campaign	-	-	-	5,000,000
6	Development Director	25,000	25,000	-	50,000
7	Events	235,000	233,557	225,330	395,500
8	Arts programs	89,933	104,012	180,096	217,000
9	Other income	6,750	17,625	8,334	13,500
10	Total revenue	486,183	509,911	682,179	6,456,500
Fundraising Costs					
11	Giving programs	17,000	12,724	14,325	20,000
12	Events	141,000	192,685	154,349	289,550
13	General fundraising	1,396	2,672	17	5,150
14	Foundation public relations	2,566	4,882	1,969	3,600
15	Total fundraising costs	161,962	212,962	170,660	318,300
16	Gross margin	324,221	296,949	511,519	6,138,200
Administrative expense					
17	Salaries and related expenses	78,249	72,743	72,489	156,500
18	Operating expenses	77,526	58,278	61,302	179,555
19	Professional expenses	47,500	39,911	24,815	95,000
20	Total administrative expense	203,275	170,932	158,606	431,055
College program & cultural					
21	College programs	10,421	12,924	12,484	37,500
22	Arts programs	78,739	116,947	177,627	203,435
24	Total college & cultural	89,160	129,871	190,111	240,935
25	Other income (gains & losses)	-	-	-	
26	Total expense	292,435	300,803	348,717	671,990
27	Net income before depreciation	31,786	(3,854)	162,802	5,466,210
28	Depreciation	25,278	21,174	21,975	49,945
29	Net income before SGSA	6,508	(25,028)	140,827	5,416,265
30	SGSA Revenue	-	43	159,002	-
31	SGSA Salaries & benefits	1,100	274	30,446	8,680
32	SGSA operating expense	5,000	4,768	93,383	22,000
33	SGSA before tax and depreciation	(6,100)	(4,999)	35,173	(30,680)
34	SGSA depreciation	58,716	58,716	116,755	117,432
35	SGSA net income	(64,816)	(63,715)	(81,582)	(148,112)
36	MLF Total income	\$ (58,308)	\$ (88,743)	\$ 59,245	\$ 5,268,153

Mammoth Land Foundation
Cash Report

		1,25.19	
Checking/Savings			
Operating accounts			
1	Wells Fargo - checking	62,914.40	Misc - \$55K Tambour
2	ESCB - checking	33,798.35	SGSA checking - to use for MACC
3	MLF Depository	57,638.90	MLF deposit & ckg, payroll taxes
4	Events petty cash	0.00	
5	Theatre petty cash	200.00	
6	Total operating cash	154,551.65	in the bank
Interest bearing accounts			
7	Stifel	702,681.56	MACC restricted - Langston, Tambour
8	Wells Fargo endowment funds	168,456.15	Dempsey, Knoll perm restricted - interest only use for scholarsips
9	Wells Fargo investment funds	1,127,079.59	Earned interest - \$405,000 Tambour & Bldg sales proceeds of \$800,000
10	Total investments	1,998,217.30	
Total cash		2,152,768.95	
Restricted funds			
11	Permanently restricted	166,967.00	balance that is Perm restricted
12	Mammoth Art & Cultural Center	939,060.99	Tambour, Langston - interest
13	Forest Island	7,382.30	balance
14	Development Grant	24,999.99	
15	McCoy Bday & MFWE , Other gifts	31,715.00	paid \$12733 in scholarships this YTD
17	Measure U & Theatre Restricted	106,000.00	Meas U /Tambour/MLFF
18	Cerro Coso Fund	0.00	transferred to unrestricted
20	Total Restricted funds	1,276,125.28	
Summary			
21	Operating	876,643.67	cash left - into cash from sale of SGSA
22	Board recommended reserve \$250,000		Board recommended to have on hand - yrs ago
23	Restricted	1,276,125.28	
Total cash		2,152,768.95	

**Mammoth Lakes Foundation
Board of Directors
Consent Agenda**

Board Meeting Date: March 09, 2019

Date Prepared: January 23, 2019

Prepared by: Rich Boccia; Executive Director
Mammoth Lakes Foundation

Title: Associate Director Reports

Strategic Alignment #1 - #6: All Inclusive

Background Information:

We appreciate the support of our partners as Associate Directors that represent their organizations on the Mammoth Lakes Foundation Board of Directors.

MLF Bylaws Article 2.4:

Associate Directors. There may exist Associate Directors of the Board, at the sole discretion of the Board, who may enjoy all of the rights and responsibilities of regular members of the Board of Directors except that their powers shall be advisory, and such Associate Directors do not have voting privileges. Associate Directors are "ex-officio" and assume their office by virtue of their position. Associate Directors may be appointed to serve on an annual basis.

Our partners have submitted reports that are elements of this consent agenda item for your review.

Organization	Name	Position
Town of Mammoth Lakes	Dan Holler	Town Manager
Cerro Coso Community College Eastern Sierra College Center	Dr. Deanna Campbell	Director
Mono County Office of Education	Dr. Stacey Adler	County Superintendent of Schools
Mammoth Unified School District	Lois Klein	Superintendent of Schools
Mammoth Lakes Recreation	Matt McClain	Executive Director
Mammoth Lakes Chamber of Commerce	Ken Brengle	Executive Director
South Gateway Apartments	Brett Barker	Housing Coordinator
Disabled Sports Eastern Sierra	Kenyon Sandvigen	National Wounded Warrior Center Project Manager

Supporting higher education and cultural enrichment in the Eastern Sierra

**Mammoth Campus, Cerro Coso Community College Update
February 2, 2019**

Spring 2019 Semester started on January 14th, 2019

- Enrollments are down Fall 2018 to Spring 2019 semester, from 67.8 FTES to 39 FTES. However, this is the typical trend for the Mammoth campus as many students reduce units because of increased work.
- Enrollments are down from Spring 2018, but within the 25 to 45 FTES range typical for Spring semesters
- 136 Unduplicated Headcount at Mammoth, 282 enrollments
- Average class size 21.72 students at ESCC
- 20 different courses offered in Mammoth

Student Support

- New Learning Resource Center Faculty focusing on STEM – 2 days/week in Mammoth – funded by the Sunset Foundation
- New Librarian – 2 days/week in Mammoth and teaching LIBR C100, Library Research
- Writing and Math Lab Hours daily in Mammoth

Concurrent Enrollment

- 221 enrollments in Inyo/Mono up 9.5% from Spring 2018 (202 enrollments)
- 178 enrollments (80%) are from Mammoth HS representing 113 students

Deanna Ing Campbell
Director - Eastern Sierra College Center
Cerro Coso Community College



Update from the Mono County Office of Education

On January 16th we graduated four students from the Jan Work Community School. Three of these students graduated one semester early. One of these students is now taking classes at Cerro Coso.

Our Adult Education classes continue to move forward. This semester we are offering: Italian, Spanish, Adult Literacy, English as a Second Language and Diploma Track (classes for adults who did not graduate high school). All classes are well attended.

We had one district (Eastern Sierra Unified) identified by the state for "Differentiated Assistance" which is the state of California's new accountability system. As county offices are charged with working closely with identified districts to assist them in developing plans to improve their current data, we will be meeting with the Eastern Sierra Unified team to begin this process in the coming weeks.

Our most recent edition of Calliope, our magazine featuring the writing and artwork of students throughout the county, was recently published. Rich Boccia was given a copy, should any Board member want to take a look; or if you would like a copy for yourself please send me an email at sadler@monocoe.org and I will make sure we get you one.

The remaining Student Events for this year:

Mock Trial – Thursday, February 14th

SIM Science and Engineering Fair – February 25th

County Spelling Bee – Thursday, March 14th

For more information on any of these events, please contact Debie Schnadt at 760-934-0031

Those are our highlights for this February. If you have any questions, comments or concerns, please feel free to contact me.

Respectfully,

Stacey Adler

Mono County Superintendent of Schools

**South Gateway Apartments
Mammoth Lakes Foundation Board of Directors Report
February 2, 2019**

Since the last Mammoth Lakes Foundation board meeting in October of 2018, we have accomplished many things here at the South Gateway Apartments. We have maintained an almost full occupancy with the gaps being periods of down time between traveling doctors. We currently have a waitlist for the fall semester of 8 students and receive more all the time without the need for outside recruiting. As for the building, we have also accomplished much.

With the additional money that the sale to the hospital has provided, we have done some great things. Some of the bigger accomplishments include the roof, carpet, paint, and boilers. The roof has been fixed and the old leaks have all been patched and repaired. New carpet has been installed in the common rooms and hallways, it is a darker color that will show less wear and tear. And the building has been entirely painted inside and out, minus the individual rooms. The outside of the building has been painted and sealed and should hold up better against any storms we may have. Finally, the boilers. Both boilers are up and running. The new pumps and heat exchanger are leak free and have not had any issues since they have been installed, I routinely check them and have not had any issues. After the major accomplishments comes some of the smaller ones.

We replaced the old camera system with a new 4k system that allows much better clarity as well as a digital receiver that allows us to access any camera from a cell phone or office computer. The video and internet lines have all been rewired and replaced. The internet hardware has been upgraded and all the systems are now uniform and work at peak efficiency. The air circulation system that was down for 4 years has been fixed and the building now has fresh air circulating throughout the halls. The wall sconces remain but have been rewired to use LED bulbs that are more energy efficient and are much brighter. Along with the wall sconces, we have also rewired the entry lights to each room to be LED as well.

Some of the current projects being worked on are room updates, parking lot lighting, and additional cameras. The room updates are a work in progress, we are in the process of making the rooms devoted to the hospital more professional. All rooms, hospital or student, will be painted as they become available. As rooms become vacant they will be patched, painted, and deep cleaned. There are also plans to redo the carpets. For the parking lot, some of the ballasts have burned out and will be replaced. Instead of replacing the ballasts, we are looking into upgrading them to LED. And finally, with the cameras, we have bought 2 new cameras that will be installed shortly for both the main side entrance and the back of the building. This will give us a full view of all entrances and exits and will eliminate the blind spots.

This is an exciting time for the Apartments and it is wonderful that we are able to once again bring this building back to its former glory.

Brett Barker
Housing Coordinator
Southern Mono Healthcare District



P.O. Box 7275
Mammoth Lakes, CA 93546
Phone: 760.934.0791
Fax: 760.934.0729



DSES/ National Wounded Warrior Center Update

February 25, 2019

On December 12, 2018 Mammoth Lakes Planning and Economic Development Commission approved a lot split at 121 College Parkway by vote of 5/0 which creates a new and separate two-acre parcel to be the future home of the NWWC. Created with guidance from MLF and Woodward Architecture, the new site will position the NWWC within walking distance of Cerro Coso Community College providing NWWC residents with convenient access to take advantage of classes and programs.

On February 20, 2019 Mammoth Lakes Town Council voted unanimously to approve zoning code amendment 18-003 to allow physical wellness and rehabilitation facilities in the Public and Quasi-Public zoning district. The amendment will go before Town Council again on March 6 when it is projected to be approved, signed, and adopted into the zoning code. The ordinance will take effect thirty days after signing.

Woodward Architecture has completed the final conceptual design of the NWWC. The exterior of The Center has all the elements of a high alpine lodge. Massive stone pillars flank the clerestory entry windows which are positioned to take advantage of the breathtaking views of the Eastern Sierra. The 28,000 sq. ft. living space uses long horizontal roof lines to anchor the building into the surrounding landscape. The final conceptual design holds thirty-three resident beds and one managers' unit along with meeting rooms, dining hall, fully accessible kitchen with serving station, and a fitness center. The design also has a covered vehicle ramp leading to forty-five vehicle and two motorcycle parking spaces in the 24,000 sq. ft. subterranean parking structure.

MLF and DSES are currently in discussion to establish the long-term lease agreement for the newly created parcel of land. DSES's capital campaign to support the construction of the facility continues to gain momentum each week. To date, we have secured \$7.2 million in commitments from private donors and foundations and expect to receive several large gifts in the coming months. During that time, we will continue to refine the long-term sustainability and security plans and work to further develop program tracks in parallel with Cerro Coso Community College.

DSES looks forward to the continued support of Mammoth Lakes Foundation in bringing the National Wounded Warrior Center to our community.

Kenyon Sandvigen
National Wounded Warrior Center, Project Representative